



A Strategic Approach to Enhance Logistic Management in Wards -

Application of Quantitative Correlation Ratio of Daily Patient Admission to Topping Up System in Linen Supplies at Kwong Wah Hospital

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Background

- Linen Supply is always a headache affecting
 - efficiency of ward operation
 - standard of patient care
- To the worst, induce conflicts between
 - ward and linen supply staff
 - ward staff and patients

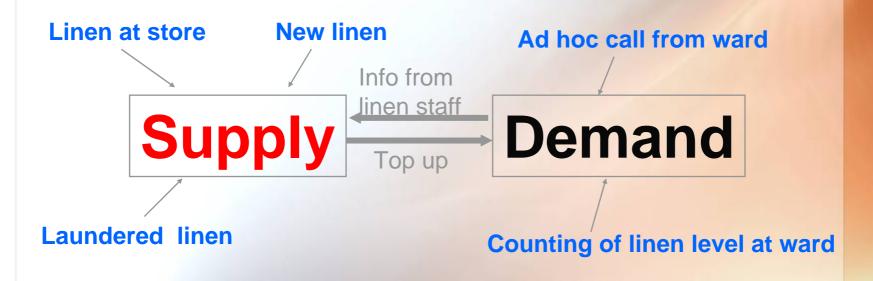
Linen Supply Management

- KPI of linen supply
 - Supply > Demand ~ space problem
 - Supply = Demand ~ optimum
 - Supply < Demand ~ affecting patient care</p>

 Usually the condition is "Supply < Demand" Why??

Supply Management

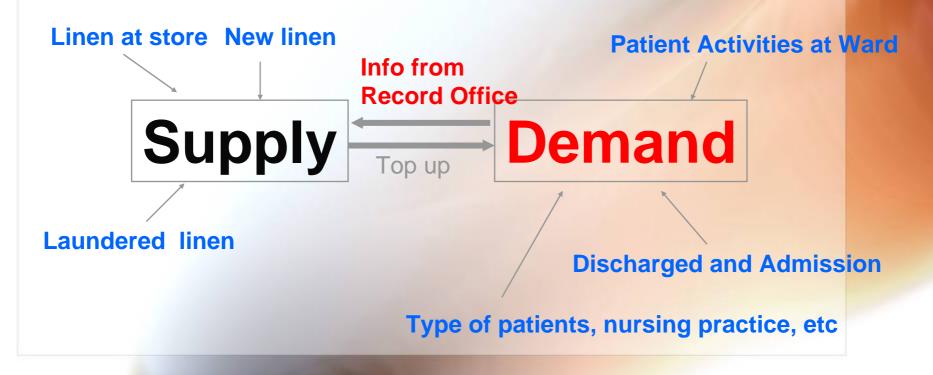
- Commonly used model
 - Topping-up with manual counting
 - Used for years in linen supply at KWH



What is the CORE problem??

Demand Management

- What is the real DEMAND??
- What is the real need at WARD??
- Patient activities at wards



Refocusing from Supply to Demand Management

 To create a new topping-up mechanism to ensure linen supply meeting daily operation of wards in optimum level by establishing a correlation between linen consumption and in-patient activities statistic

Process

- 1. Review the linen consumption data
- 2. Correlate the consumption data with in-patient statistics
- 3. Set out formula for respective linen items
- 4. Validate the formula
- 5. Implement

Continuous Review

- Regular audit on linen consumption against topping-up level
- Record and investigate ad hoc requests
- Keep close communication with users on change in linen usage habit and pattern
- Fine tuning of formula is required when deviation is found or there is change in nursing practice

Outcome

- Using in-patient data in provision of linen is proven feasible and reliable
- Manpower saved in manual counting
- Ad hoc requests reduced by 47%, and so as workload to ward and linen supply staff
- Nurses can concentrate on patient care instead of supporting services at wards

Conclusion

- Patient activities in the hospital that create the requirements of logistic
- Refocus from supply to demand management
- Convert information into correlation for logistic management
- From reactive to proactive admin service
- Just-in-time logistic management is made simple and easy

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