
A Geriatric Service for End-of-life Patients in Residential Care Homes during Winter Surge

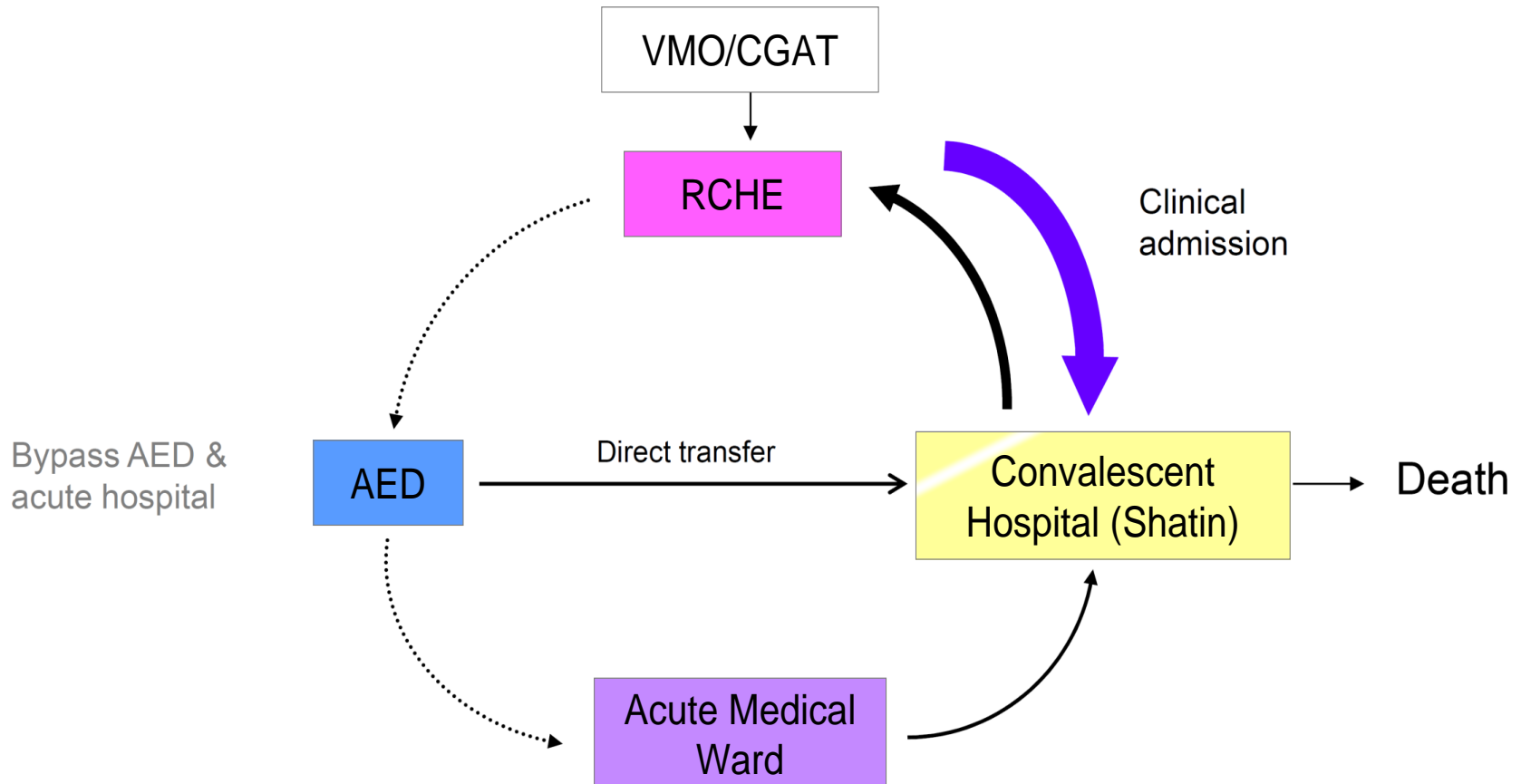
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Introduction

- ▶ **Revolving Door Syndrome = Recurrent Hospitalization**
 - ▶ Unavoidable in the last year of life
 - ▶ Residential Care Homes for Elderly (RCHEs) ~ 20% medical admissions
 - ▶ Winter-surge pattern
 - ▶ End-organ failure: dementia, heart, respiratory and renal failure
- ▶ **An audit of SH's End of Life (EOL) program (2008 – 2011:)**
 - ▶ Minority (10%) directly admitted to Medical & Geriatric Unit, Shatin Hospital (SH)
 - ▶ Majority (90%) via AED → acute medical wards at Prince of Wales Hospital (PWH)
- ▶ **New EOL pathway**
 - ▶ Allows clinical admission of RCHE-EOL patients directly to convalescent wards at SH

New journey for EOL cases



■ **EOL case** identification & recruitment by Geriatric Team using Gold Standards criteria, high HARRPE score

Study overview

▶ Objectives

- ▶ To provide appropriate care for EOL-RCHE residents through
 - ▶ Bypass of AED & acute wards
 - ▶ Advance Care Planning (ACP)

▶ Methods

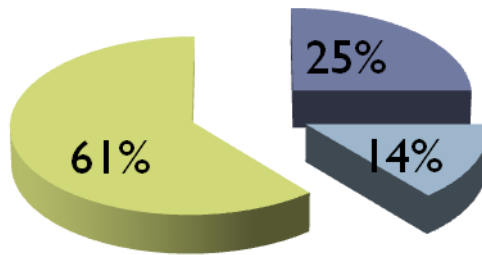
- ▶ Winter surge months Jan – Mar 2013
- ▶ RCHE cases recruited to EOL programme by Geriatrician and ACP established
- ▶ RCHE staff contact CGAT nurse if EOL case requires hospitalization →SH

▶ Outcomes

- ▶ Ratio of clinical : emergency admissions
- ▶ ACP compliance
- ▶ Healthcare utilization
 - ▶ Acute and convalescent length of stay (LOS)
 - ▶ Healthcare costs
 - ▶ Impact on acute services
- ▶ Mortality

RCHE-EOL Patient Journey

Distribution of types of admissions for EOL patients



A & B = Success
C = Failure

■ A SH
■ B AED → SH
■ C AED → PWH ± SH

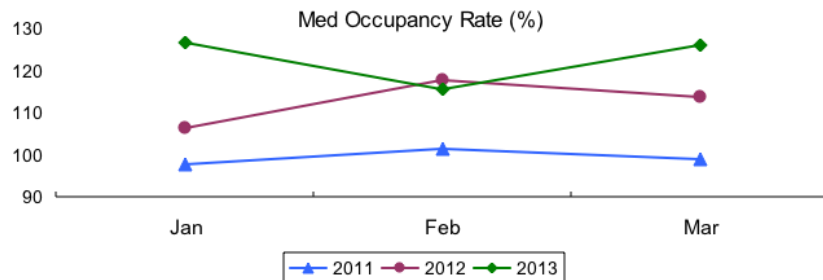
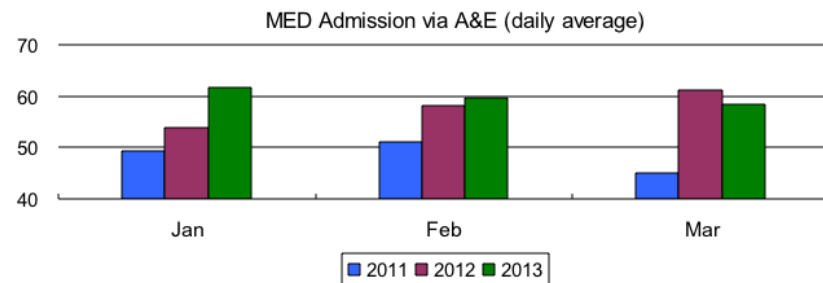
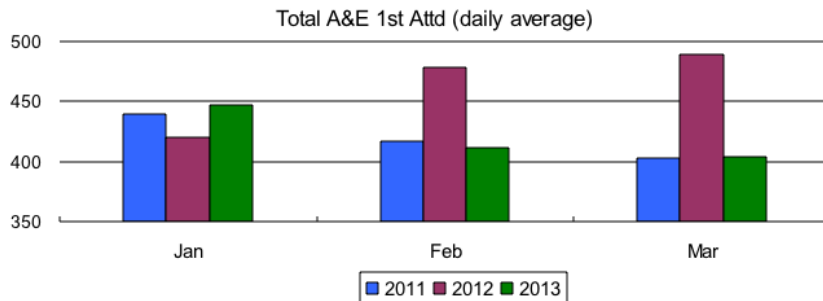
► Reasons for attending AED (Groups B & C)

- Outside office hours 57.8%
- Too ill 33.3%
 - ↓GC / unstable vitals
 - Respiratory symptoms
 - Fever
 - Dehydration
- Others 8.8%
 - Communication breakdown
 - RCHE guidelines
 - No bed available in SH

Healthcare utilization, costs and mortality

	A	B	C
ACP Adherence (%)	100	100	98 [#]
Average LOS (days)			
Acute	0	0	3.46
Convalescent	11.79	7.64	11.1
*Cost of hospitalization(\$)			
Cost per patient	19512	14267	30844
Cost of Success group (A and B)	17589 30% cheaper		
Cost of Failure group (C)			30844
Total savings over 3 months	\$891,154		
Per admission episode	5/19 (26)	2/11 (18)	13/46 (28)
Within 3 months of enrollment	50		
Within 6 months of enrollment	85		

Impact on AED & acute ward congestion



- Average < 1 EOL case requiring admission per day
- Average medical admissions 40 – 60 per day
- EOL cases only 1.7 – 2.5% of all acute patients
- Likely underestimation of cases – 5 to 10% reported but different criteria
- No winter surge in 2013!!!
- 50 extra beds added for winter surge 2013 → occupancy rate 120 – 130%

Summary

- ▶ In this program aimed at **diverting RCHE - EOL** patients who required hospitalization **from AED & acute wards** to a convalescent medical unit during the winter surge period of 2013:
 - ▶ Overall **success rate was 40%**, limited by service hours and patients' unstable condition.
 - ▶ Adherence to **Advance Care Plans** was high
 - ▶ Programme **reduced utilization of acute medical services**, amounting to potential savings of \$0.89M over the 3-month study period
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- ▶ Bring home message:
 - ▶ The majority of EOL patients from RCHEs can be managed entirely in a convalescent setting following an ACP, if direct clinical admission can be facilitated.