



# Hospital Authority Convention 2013

## Consolidating Healthcare

*Keynote Address by  
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Secretary for Food and Health  
Hong Kong Special Administrative Region*

# Dual-track Healthcare System



- Public sector -the cornerstone of the healthcare system
- Private sector – Personalised services for those willing and may afford higher fees



# Establishment of the Hospital Authority

Steady and significant improvements to public hospital services

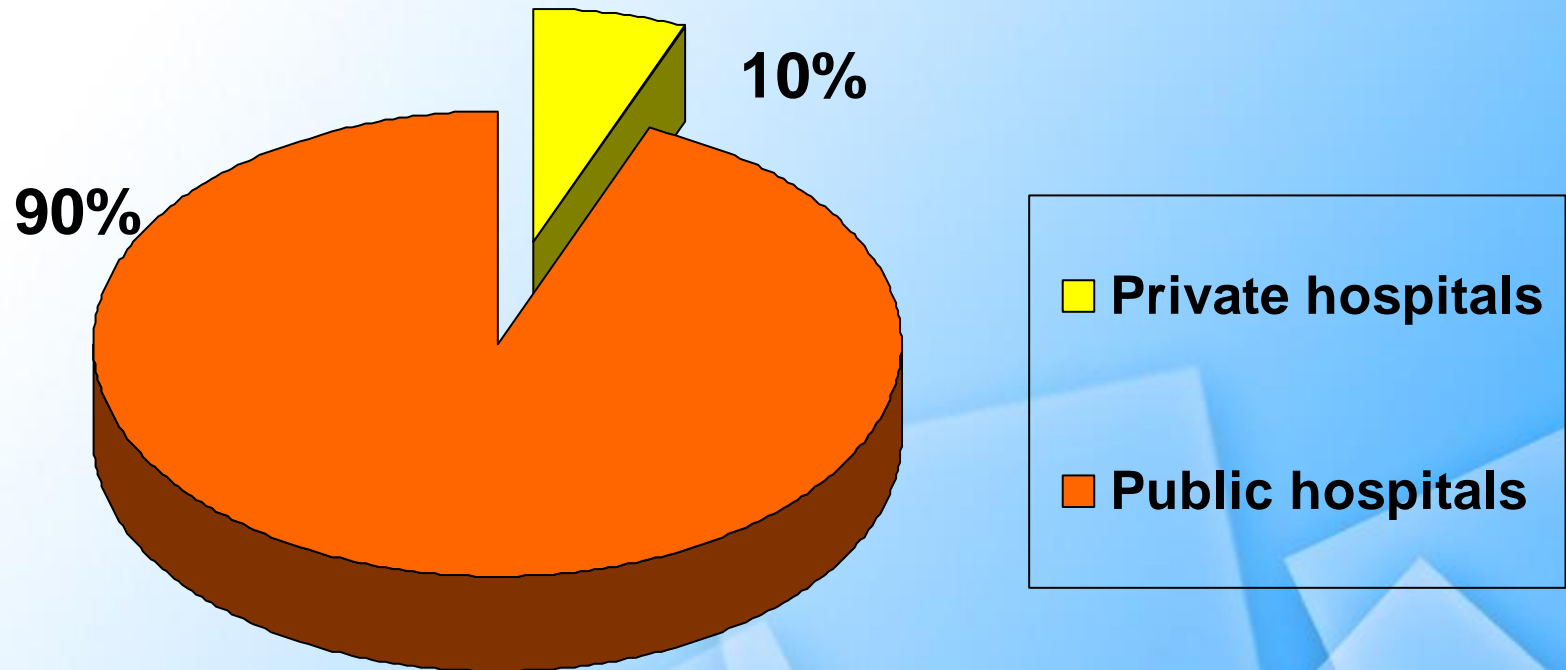
- Reorganisation of hospitals
- Introduction of new clinical services models
- Promotion of patient-centred service culture
- Staff training and development





# Hospital Authority – Provider of Secondary and Tertiary Medical Services

## Public and Private Shares of Hospital Bed-days (2001)



Sources: Hospital Authority Statistical Reports and private hospital statistics from Department of Health

# Increasing Healthcare Needs and Medical Costs

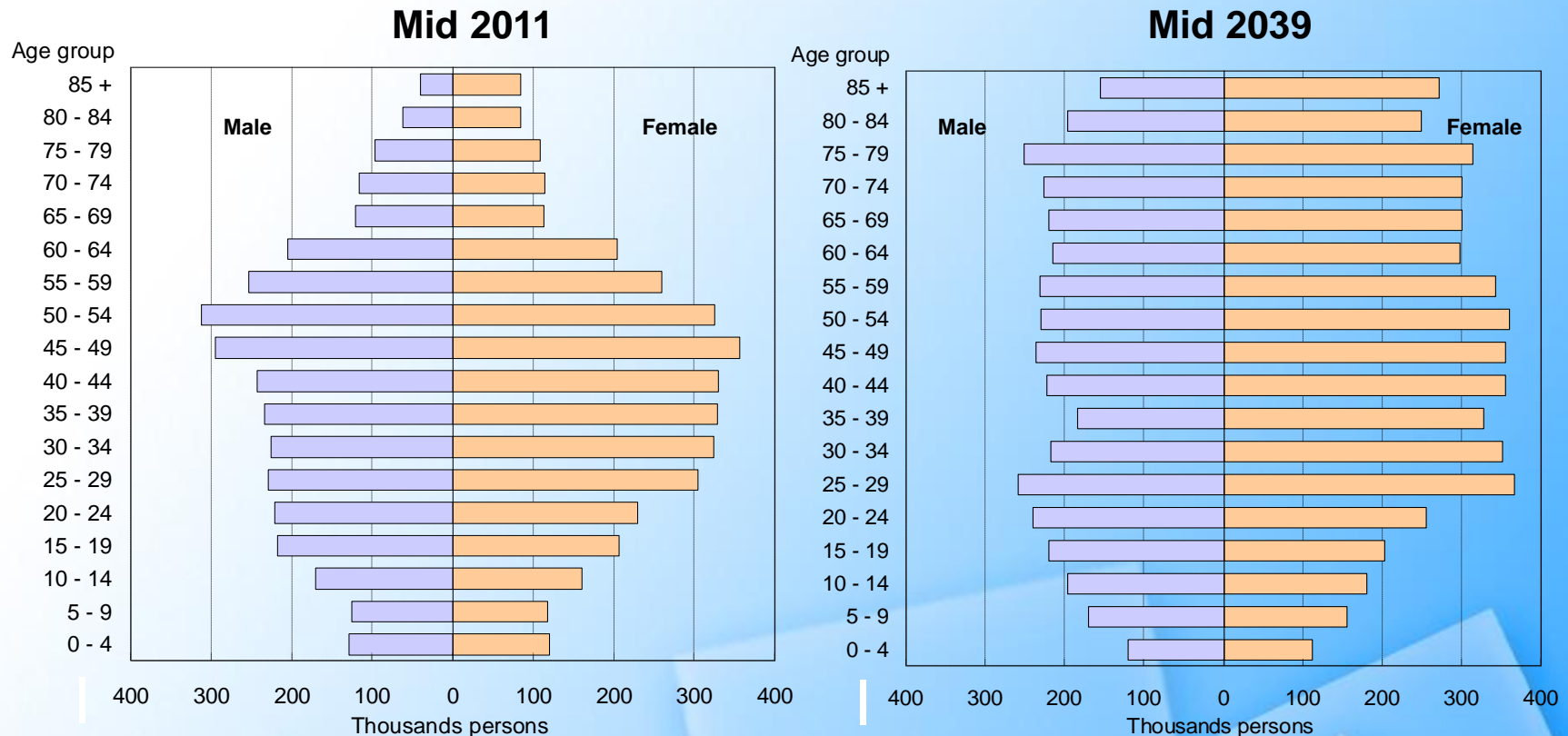
## Lifestyle-related diseases



## Advances in medical technology

# Ageing Population

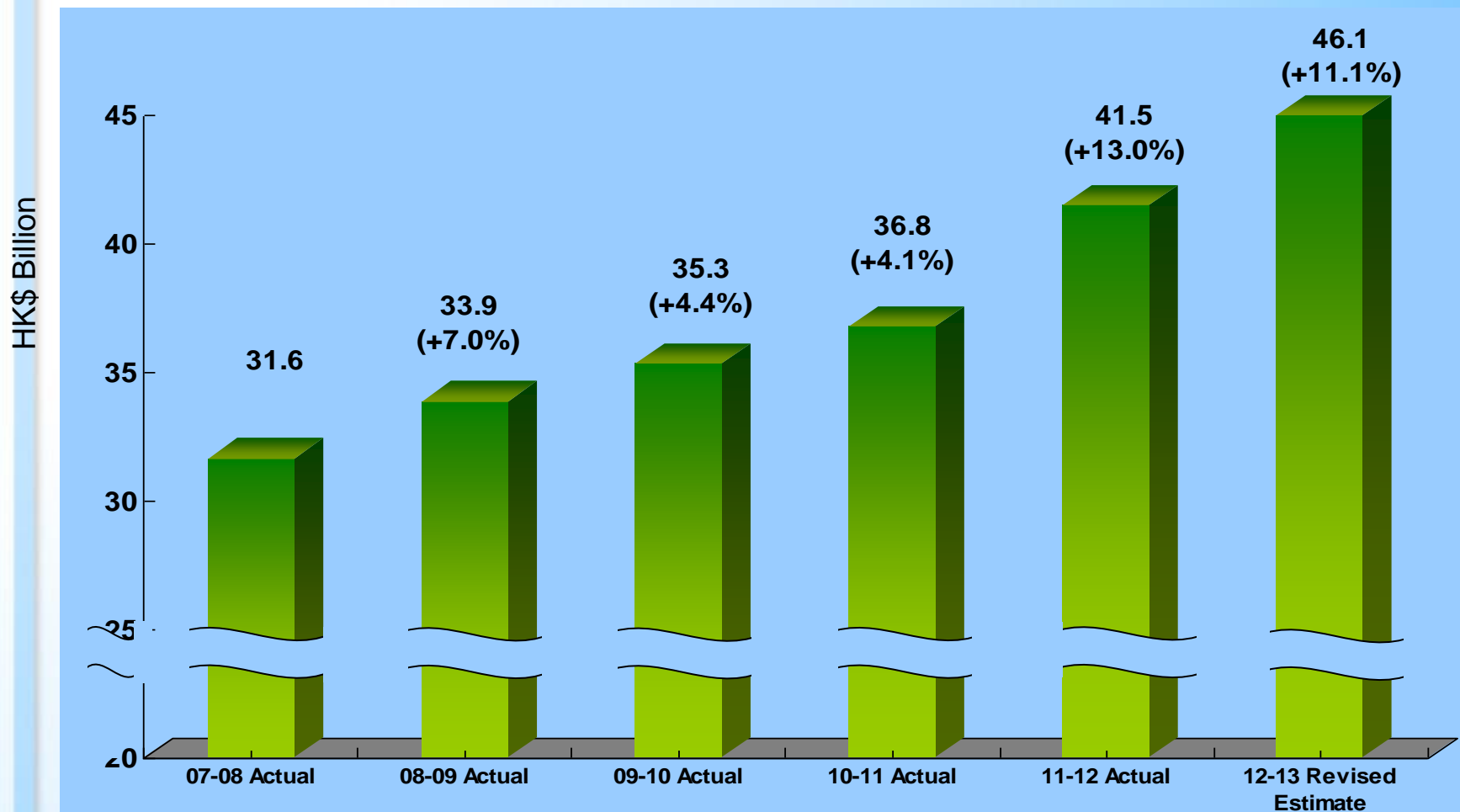
## Population profile in 2011 & 2039



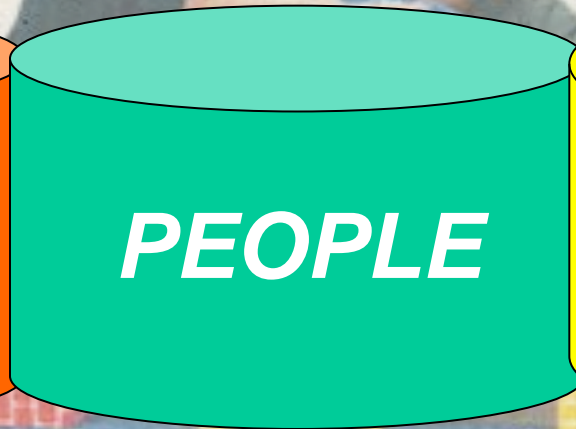
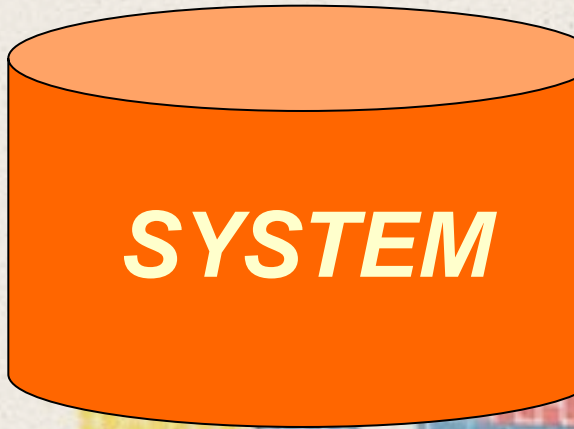
In 2011 – 1 out of 8 persons was an elderly person  
 By 2039 – 1 out of 4 persons will be an elderly person

# Increasing Recurrent Government Expenditure on Health

- From **31.6 B** (2007-08) to **46.1B** (2012-13)
- In 2013-14, Government's recurrent subvention to HA = 15.2% of total recurrent expenditure



# Consolidation





# PEOPLE

- Professionalism and Dedication of frontline staff
- HA workforce expected to rise by 3.6%
- Fully support measures to improve staff situation and recruit more doctors



# Manpower Planning

- Increasing number of undergraduate and training places
- Steering Committee on **Strategic Review on Manpower Planning and Professional Development**
- Double the number of licensing examination



# People-Centred Care

- *HA's Core Value*
- *Golden Rule of Putting Patients' Interest First*





# HARDWARE

## Public Hospital Developments and Redevelopments

### On-going projects

Tseung Kwan O Hospital



Yan Chai Hospital



North Lantau Hospital – Phase I



### Projects under planning

United Christian Hospital



Kwong Wah Hospital



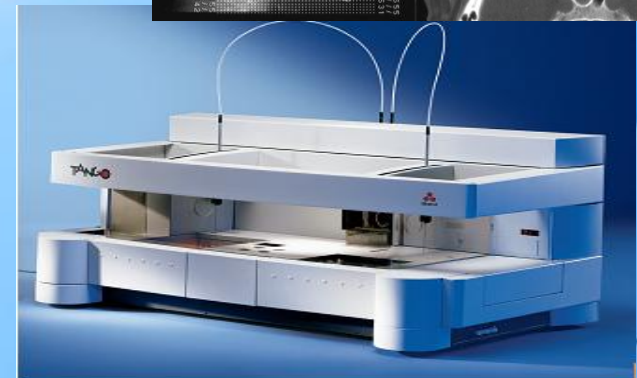
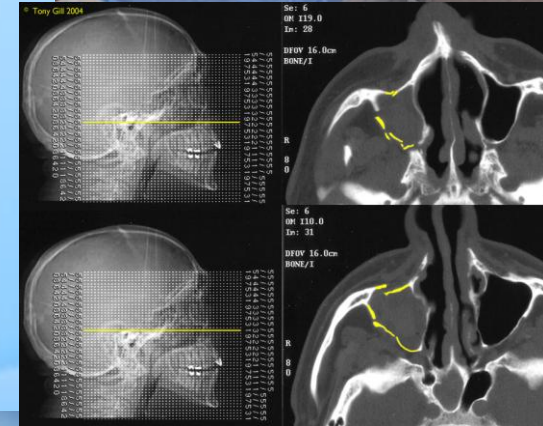
Queen Mary Hospital





# Modernising Healthcare Facilities

- Automated Blood Bank Analyzers
- Extracorporeal Membrane Oxygenation Machines
- Computerised Tomography scanners
- Filmless project
- Medication safety



# Private Hospital Expansion and New Developments

## Expansion of existing private hospitals



***Hong Kong Sanatorium & Hospital***



***Hong Kong Baptist Hospital***



***Tsuen Wan Adventist Hospital***

# Electronic Health Record Sharing System

- Facilitate sharing of patients' health record between public and private sectors
- Patient's health record to be stored in a centralised electronic sharing system
- To develop a territory-wide patient-oriented eHR Sharing System by 2014





# SYSTEM

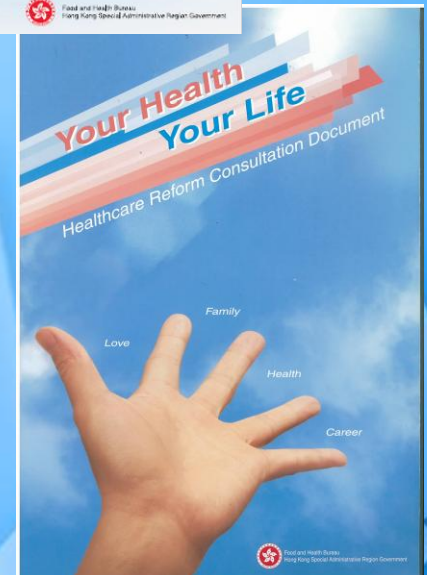
- Respective Roles of Public and Private Sectors
- Balanced and Sustainable Development





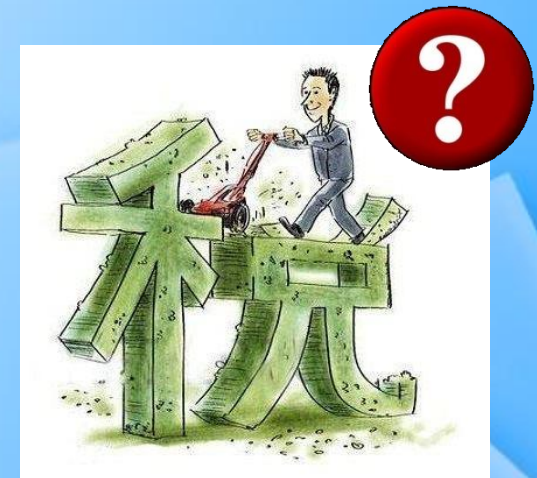
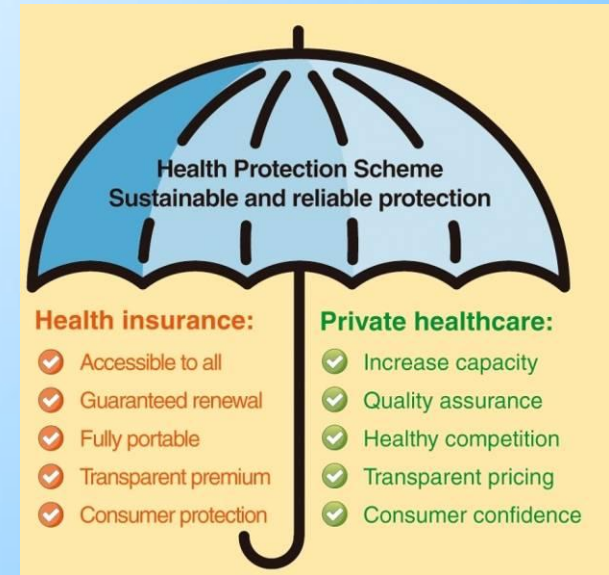
# Health Protection Scheme

- Voluntary, government-regulated Health Protection Scheme
- About 1/3 of population covered by private health insurance and health-related products
- 1/3 of hospital admissions still pertain to public sector
- Shortcomings of existing private health insurance market
- Offering better protection, value-for-money services to those who are able to afford and willing to use private services



# Health Protection Scheme

- Introduce HPS under a **regulated environment** where health insurance plans should meet a set of minimum requirements
- **Financial incentives /** government subsidies - to encourage participation in the scheme



# Better Public-Private Partnership



Vaccination subsidising programmes



Elderly Voucher



Partnership programmes for cataract surgeries and haemodialysis

# Enhance Quality of HA Services

## Hospital accreditation

- 5 public hospitals awarded full accreditation
- Extending scheme to 15 other public hospitals

## Improve efficiency and service standards

- Review on HA's management structure, cost-effectiveness and service standard
- Reinforce spirit of public service
- Enhance staff morale





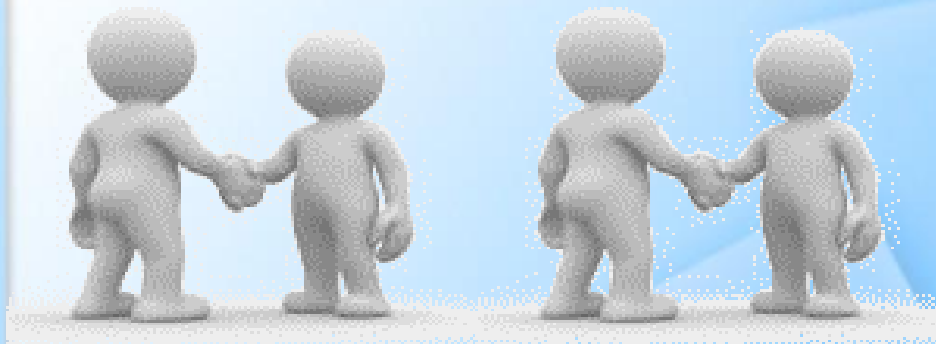
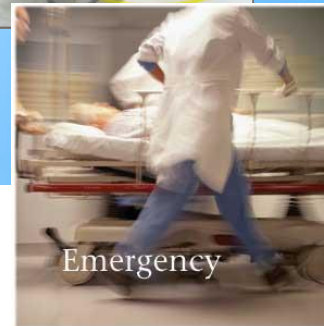
# Enhance Quality of Private Healthcare Services

- Community's concern over the quality and transparency of private healthcare services
- Review on safety, quality, governance and accountability of private healthcare institutions
  - to enhance service quality
  - to improve transparency of fees and charges
  - to better protect consumers' rights



# Conclusion

- **Solid Foundation**
- **Expand Service Capacity**
- **Sustainable and balanced development**







**Challenges ahead...  
but with**

**your support**

**We can build a  
better healthcare system**

**Thank You**